

**1998-99**

# **BULLETIN 1011**

Analysis of Michigan Public School Districts

Revenues and Expenditures

Michigan Department of Education

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## **FOREWORD**

The Bulletin 1011 is prepared to provide financial and statistical information relating to Michigan public schools.

Caution should be exercised in using these data. Sound conclusions can be drawn only when the data elements are used in proper context. A glossary of the terms used in the headings of the bulletin and other general and specific terms common to school financial data is included.

The printed version of the Bulletin 1011 publication contains only financial information grouped by statewide and major membership groupings. A chart labeled "Bulletin 1011 Insert" gives a synopsis of the membership grouping data. The Bulletin 1011 database itself provides a detailed analysis of revenues and

balance sheet for those same entities. A file with the Bulletin 1011 information is available via a downloadable database at the Michigan Department of Education website. The address is <http://www.mde.state.mi.us/reports/B1011>.

## **Glossary of Terms**

**Fund** - A sum of money or other resources set aside for specific activities of a school district. A fund account constitutes a complete accounting entity; all of the financial transactions for the particular fund are recorded therein.

**General Fund** - The fund used to record all revenue and expenditures of the district pertaining to education, except the school food services, athletics, purchase of sites, construction of buildings, and the retirement of bonded debt.

**Capital Projects Fund** - The fund designated for recording transactions in monies and other assets earmarked for use in acquiring new school sites, buildings and equipment, additions, and major remodeling of, or additions to, facilities.

**Debt Retirement Fund** - The fund designated for recording transactions in monies and other assets earmarked for use in payment of principal and interest on long-term debt.

**School Service Fund** - The fund used to record the transactions pertaining to food services, community services, bookstore, and strict interscholastic athletics. School Service Funds are subsidiary operations and obligations of the school district General Fund.

**Trust and Agency Fund** - The fund used to account for assets held by a school district as the trustee or agent for individuals or organizations.

### **Balance Sheet Accounts**

**Assets** - Something of value which is currently available to the district to be used in meeting future costs of the educational program.

**Liabilities** - Debts or other legal obligations arising from past transactions which are payable but not necessarily due immediately.

**Fund Balance** - The excess of assets of a fund over its liabilities and reserves available for meeting future school district program operations.

### **Revenue**

**Local** - Revenue produced within the school district boundaries for operating the district and available to the district in the amount produced. The major source of local revenue in most districts is the general property tax levy.

**Other Political Subdivision** - resources received from intermediate school districts. Such revenues are recorded under the caption, "Incoming Transfers, Other Public Schools in Michigan.")

**State** - Revenue received or to be received from the State of Michigan which is appropriated by the state out of state levied funds. The major source of state revenue in most districts is the State School Aid foundation allowance.

**Federal** - Revenue received or to be received directly from the federal government, which is redistributed by the state; or redistributed by a local unit of government, such as a county or a city; or allocated directly by a federal agency, e.g., U.S. Department of Education.

**Incoming Transfers and Other Transactions** - Incoming transfers are amounts received or to be received from other school districts or from other funds and which do not create a liability to be repaid. Other transactions include those transactions which arise from prior year operations or non-operational actions of the school district.

## **Expenditures**

**Instruction** - The cost of activities dealing directly with the teaching of students in the classroom or in a classroom situation. These do not include capital outlay.

**Basic Programs** - The classroom costs related to basic instructional classroom programs. This includes pre-school, elementary, middle, and high school programs.

**Added Needs Programs** - The classroom costs of added needs instructional programs offered by the district. These include special education, compensatory education, and vocational education.

**Adult Education Programs** - The classroom costs of adult/continuing education programs.

**Supporting Services** - The cost of activities which provide administrative, technical, and logistical support to facilitate and enhance instruction. These do not include capital outlay.

**Support Services - Pupil** - Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These include attendance, guidance, health, and social work services.

**Support Services - Instructional Staff** - Those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. It includes teacher in-service, curriculum development, library services, audio visual services, computer based instruction, educational television, supervision and direction of instructional staff, etc.

**Support Services - School Administration** - Those activities concerned with the administrative responsibility of a single school (commonly referred to as the principal's office).

**Support Services - General Administration** - Those activities concerned with establishing policy, operating schools and the school system, and providing essential facilities and services to staff and pupils. It includes the activities of the Board of Education and the superintendent of schools.

**Support Services - Business Administration** - Those activities concerned with budgeting, accounting, payroll, purchasing, and internal services.

**Support Services - Operations and Maintenance** - Those activities concerned with keeping the physical plant open, comfortable, and safe for use.

**Support Services - Pupil Transportation** - Those activities concerned with the conveyance of pupils to and from school.

**Support Services - Other** - Activities other than those mentioned above which support each of the instructional and supporting service programs. It includes research, personnel, and data processing.

**Current Operating Expenditures** - The total of Instructional and Support Services Expenditures. All expenditures of the current year used to educate elementary/secondary students. These do not include capital outlay or community services.

**School Lunch Programs** - Those activities concerned with providing food to pupils and staff in a school or school system.

**Athletics** - Those activities concerned with financing the interscholastic athletic programs which are under the supervision of the local school board.

**Community Services** - Those activities that are not directly related to providing education in a public school system. Community Services include services provided by the school system for the community as a whole or some segment of the community. Examples include community recreation, civic activities, public libraries, and programs for the care and custody of children.

**Salaries** - The wages and other compensation (not including fringe benefits) paid to staff who are directly involved with a given function.

**Benefits** - The cost of both mandatory and non-mandatory fringe benefits for the staff directly involved with a given function. All expenditure columns now include the employer's share of FICA and Retirement. These costs had not been included in the district's financial statements for years prior to fiscal year 1994-95.

**Capital Outlay** - Expenditures which result in the acquisition of new/replacement fixed assets or additions to fixed assets. They include expenditures for land, buildings, improvements to land and buildings, and equipment.

**Total Expenditures before Transfers** - A descriptive heading under which are grouped expenditures from all accounts within a given fund used for operating a school district. These activities include current operating expenditures, community services, and capital outlay. These amounts do not include Outgoing Transfers and Other Transactions.

**Outgoing Transfers and Other Transactions** - Outgoing transfers are amounts disbursed or to be disbursed to other school districts or to other funds and which do not create assets to be received in the future. Other transactions include those transactions which arise from prior year operations or non-operational actions of the school district.

**Average Salary Per Teacher** -  
by dividing the total salaries of certified staff charged to Account Code 110, Basic Programs by the corresponding FTE teacher count from the Staffing Report IM-4204.

**State Aid Members** - The number of pupils legally enrolled and reported to the Michigan Department of Education on the Fall DS-4061 report. The count includes prorated portions of the instructional time spent by private school pupils in the district.

**Selected 1998-99 Financial Data for Michigan Public School Districts**  
**Grouped by Membership**  
**1011 Insert**

<b>Membership Group Code</b>	<b>Classification of School District Based on Membership</b>	<b>Number of Districts</b>	<b>Pupil Membership</b>	<b>General Fund Per Pupil Revenues and Incoming Transfers</b>	<b>General Fund Per Pupil Total Expenditures and Outgoing Transfers</b>	<b>Total FTE Basic Program Teachers</b>	<b>Average Teacher Salary</b>
(A)	50,000 and over	1	175,653	\$8,006	\$7,870	7,708	\$40,128
(B)	20,000 to 49,999	3	79,335	\$7,515	\$7,243	2,993	\$51,222
(C)	10,000 to 19,999	22	294,198	\$7,647	\$7,564	12,737	\$53,266
(D)	5,000 to 9,999	47	305,011	\$7,507	\$7,483	13,681	\$52,307
(E)	4,500 to 4,999	12	56,593	\$6,724	\$6,721	2,389	\$51,254
(F)	4,000 to 4,499	17	72,237	\$6,846	\$6,714	2,985	\$50,031
(G)	3,500 to 3,999	14	51,727	\$6,824	\$6,680	2,246	\$48,104
(H)	3,000 to 3,499	35	113,832	\$6,757	\$6,692	4,888	\$48,774
(I)	2,500 to 2,999	42	115,167	\$6,661	\$6,616	5,130	\$47,728
(J)	2,000 to 2,499	50	111,200	\$6,571	\$6,454	4,809	\$46,371
(K)	1,500 to 1,999	66	113,565	\$6,444	\$6,383	5,071	\$44,687
(L)	1,000 to 1,499	91	113,747	\$6,382	\$6,295	5,256	\$42,841
(M)	500 to 999	89	67,366	\$6,664	\$6,564	3,364	\$38,723
(N)	Below 500	199	40,736	\$7,120	\$6,829	2,308	\$26,185
State Totals		688	1,710,365	\$7,153	\$7,062	75,564	\$47,446
* The 1998-99 Bulletin 1011 Statewide Grouping Information differs from the 1998-99 Bulletin 1014 Statewide Grouping because University Public School data was submitted after publication of Bulletin 1014 and before publication of Bulletin 1011.							

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>STATEWIDE TOTALS</b>												
<b>STATE SCHOOL AID MEMBERS</b>	1,710,365											
<b>Balance Sheet Data</b>												
Total Assets	\$3,911,703,921		\$259,874,437		\$3,042,040,074		\$157,102,097		\$173,569,917			
Total Liabilities	\$2,154,946,658		\$36,033,650		\$185,327,083		\$63,870,322		\$118,202,815			
End Fund Bal. before Reserves	\$1,756,757,263		\$223,840,787		\$2,856,712,991		\$93,231,775		\$55,367,102			
<b>Revenues</b>												
Local Sources	\$2,093,205,620	\$1,224	\$775,219,844	\$453	\$216,442,194	\$127	\$304,610,673	\$178	\$27,385,323		\$3,416,863,654	\$1,998
Other Political Subdivisions	\$1,301,231	\$1	\$0	\$0	\$0	\$0	\$240,408	\$0	\$0		\$1,541,639	\$1
State Sources	\$9,082,936,159	\$5,311	\$23,967,845	\$14	\$2,484,119	\$1	\$18,716,652	\$11			\$9,128,104,775	\$5,337
Federal Sources	\$534,281,612	\$312	\$11,854	\$0	\$4,197	\$0	\$177,215,885	\$104			\$711,513,548	\$416
<b>Total Revenues before Transfers</b>	\$11,711,724,622	\$6,847	\$799,199,543	\$467	\$218,930,510	\$128	\$500,783,618	\$293	\$27,385,323		\$13,258,023,616	\$7,752
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$369,364,183	\$216	\$6,861,838	\$4	\$39,260,652	\$23	\$5,193,348	\$3			\$420,680,021	\$246
Other Schools Outside of State	\$1,115,445	\$1	\$0	\$0	\$357,987	\$0	\$8,691	\$0			\$1,482,123	\$1
Transfers from Other Funds	\$37,024,507	\$22	\$46,898,238	\$27	\$53,851,200	\$31	\$141,896,022	\$83	\$1,206,140		\$280,876,107	
Other Transactions	\$114,397,207	\$67	\$868,647,206	\$508	\$1,340,739,380	\$784	\$12,053,286	\$7	\$3,384,232		\$2,339,221,311	\$1
<b>Total Incoming Transfers</b>	\$521,901,342	\$305	\$922,407,282	\$539	\$1,434,209,219	\$839	\$159,151,347	\$93	\$4,590,372		\$3,042,259,562	
<b>Total Revs., Transfers, Other Trans.</b>	\$12,233,625,964	\$7,153	\$1,721,606,825	\$1,007	\$1,653,139,729	\$967	\$659,934,965	\$386	\$31,975,695		\$16,300,283,178	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$5,343,510,296	\$3,124										
Salaries for Basic Programs	\$3,809,102,368	\$2,227										
Total Added Needs Programs	\$1,565,730,545	\$915										
Salaries for Added Needs	\$1,071,793,044	\$627										
Total Adult Education	\$120,940,990	\$71										
Salaries for Adult Education	\$74,708,613	\$44										
Employee Benefits for Instruction	\$1,585,916,654	\$927										
Total Salaries for Instruction	\$4,955,604,025	\$2,897										
<b>Total Instruction</b>	\$7,030,181,831	\$4,110										
<b>Total FTE Basic Program Teachers</b>	75,564											
<b>Avg. Basic Program Teacher's Salary</b>	\$47,446											



# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$607,144,761	\$355										
Salaries for Pupil Services	\$439,855,799	\$257										
Total Instructional Staff Services	\$447,659,484	\$262										
Salaries for Instructional Staff Support	\$269,187,363	\$157										
Total School Adm.	\$734,335,276	\$429										
Salaries for School Adm.	\$520,342,290	\$304										
<b>Total Instructional Support</b>	<b>\$1,789,139,521</b>	<b>\$1,046</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$257,211,651	\$150										
Salaries for General Adm.	\$125,320,697	\$73										
Total Business Administration	\$261,926,033	\$153										
Salaries for Business Adm.	\$96,397,384	\$56										
Total Operations and Maintenance	\$1,299,651,291	\$760										
Salaries for Opns. & Maint.	\$548,513,416	\$321										
Total Transportation	\$475,571,154	\$278										
Salaries for Transportation	\$260,079,966	\$152										
Total Other Support Services	\$209,007,722	\$122										
Salaries for Other Support Services	\$85,428,738	\$50										
<b>Total Non-Instructional Support</b>	<b>\$2,503,367,851</b>	<b>\$1,464</b>										
<b>Total Support Services</b>	<b>\$4,292,507,372</b>	<b>\$2,510</b>										
Total Salaries for Support Services	\$2,345,125,653	\$1,371										
<b>Total Current Operating Expenditures</b>	<b>\$11,322,689,203</b>	<b>\$6,620</b>										
<b>Salaries for COE</b>	<b>\$7,300,729,678</b>	<b>\$4,269</b>										
<b>School Lunch Programs</b>							\$371,815,370					
<b>School Athletic Programs</b>							\$157,532,896					
<b>Community Service Activities</b>	\$77,871,491						\$92,931,696					
<b>Capital Outlay</b>	\$288,144,638						\$13,052,126				\$301,196,764	
<b>Total Exp. before Transfers</b>	<b>\$11,688,705,332</b>	<b>\$6,834</b>	<b>\$1,145,756,440</b>	<b>\$670</b>	<b>\$1,659,340,688</b>	<b>\$970</b>	<b>\$635,332,088</b>	<b>\$371</b>	<b>\$27,631,717</b>		<b>\$15,156,766,265</b>	<b>\$8,862</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$59,857,089		\$655,047								\$60,512,136	
Other Schools Outside Michigan	\$86,986		\$0								\$86,986	
To Other Funds	\$238,144,169		\$13,754,688		\$15,495,736		\$6,828,560		\$1,501,745		\$275,724,898	
Other Transactions	\$91,774,186		\$562,132,391		\$1,989,619		\$626,348		\$432,201		\$656,954,745	
<b>Total Outgoing Transfers</b>	<b>\$389,862,430</b>		<b>\$576,542,126</b>		<b>\$17,485,355</b>		<b>\$7,454,908</b>		<b>\$1,933,946</b>		<b>\$993,278,765</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$12,078,567,762</b>	<b>\$7,062</b>	<b>\$1,722,298,566</b>	<b>\$915</b>	<b>\$1,676,826,043</b>	<b>\$627</b>	<b>\$642,786,996</b>	<b>\$71</b>	<b>\$29,565,663</b>		<b>\$16,150,045,030</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (A)</b>												
<b>50,000 and over</b>												
STATE SCHOOL AID MEMBERS	175,653											
<b>Balance Sheet Data</b>												
Total Assets	\$521,387,122		\$43,978,673		\$334,846,968		\$18,829,821		\$5,962,579			
Total Liabilities	\$406,257,583		\$19,870,308		\$12,443,610		\$19,000,006		\$5,962,579			
End Fund Bal. before Reserves	\$115,129,539		\$24,108,365		\$322,403,358		-\$170,185		\$0			
<b>Revenues</b>												
Local Sources	\$91,648,064	\$522	\$40,866,495	\$233	\$11,800,149	\$67	\$3,775,707	\$21	\$0		\$148,090,415	\$843
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$1,121,979,413	\$6,387	\$0	\$0	\$0	\$0	\$990,865	\$6			\$1,122,970,278	\$6,393
Federal Sources	\$145,616,390	\$829	\$0	\$0	\$0	\$0	\$30,367,472	\$173			\$175,983,862	\$1,002
<b>Total Revenues before Transfers</b>	\$1,359,243,867	\$7,738	\$40,866,495	\$233	\$11,800,149	\$67	\$35,134,044	\$200	\$0		\$1,447,044,555	\$8,238
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$47,066,812	\$268	\$0	\$0	\$0	\$0	\$0	\$0			\$47,066,812	\$268
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$66
Transfers from Other Funds	\$0	\$0	\$11,541,759	\$66	\$0	\$0	\$0	\$0	\$0		\$11,541,759	
Other Transactions	\$0	\$0	\$7,420,112	\$42	\$291,224,433	\$1,658	\$0	\$0	\$0		\$298,644,545	\$1,700
<b>Total Incoming Transfers</b>	\$47,066,812	\$268	\$18,961,871	\$108	\$291,224,433	\$1,658	\$0	\$0	\$0		\$357,253,116	
<b>Total Revs., Transfers, Other Trans.</b>	\$1,406,310,679	\$8,006	\$59,828,366	\$341	\$303,024,582	\$1,725	\$35,134,044	\$200	\$0		\$1,804,297,671	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$472,310,109	\$2,689										
Salaries for Basic Programs	\$342,194,173	\$1,948										
Total Added Needs Programs	\$348,598,954	\$1,985										
Salaries for Added Needs	\$226,024,407	\$1,287										
Total Adult Education	\$15,722,631	\$90										
Salaries for Adult Education	\$9,977,973	\$57										
Employee Benefits for Instruction	\$173,962,074	\$990										
Total Salaries for Instruction	\$578,196,553	\$3,292										
<b>Total Instruction</b>	\$836,631,694	\$4,763										
<b>Total FTE Basic Program Teachers</b>	7,708											
<b>Avg. Basic Program Teacher's Salary</b>	\$40,128											

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7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$45,449,430	\$259										
Salaries for Pupil Services	\$32,567,402	\$185										
Total Instructional Staff Services	\$30,673,779	\$175										
Salaries for Instructional Staff Support	\$17,942,429	\$102										
Total School Adm.	\$105,835,835	\$603										
Salaries for School Adm.	\$72,756,610	\$414										
<b>Total Instructional Support</b>	<b>\$181,959,044</b>	<b>\$1,036</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$5,142,977	\$29										
Salaries for General Adm.	\$3,062,477	\$17										
Total Business Administration	\$41,616,524	\$237										
Salaries for Business Adm.	\$12,000,964	\$68										
Total Operations and Maintenance	\$186,830,228	\$1,064										
Salaries for Opns. & Maint.	\$96,916,668	\$552										
Total Transportation	\$46,376,096	\$264										
Salaries for Transportation	\$17,463,208	\$99										
Total Other Support Services	\$48,574,418	\$277										
Salaries for Other Support Services	\$11,976,056	\$68										
<b>Total Non-Instructional Support</b>	<b>\$328,540,243</b>	<b>\$1,870</b>										
<b>Total Support Services</b>	<b>\$510,499,287</b>	<b>\$2,906</b>										
Total Salaries for Support Services	\$264,685,814	\$1,507										
<b>Total Current Operating Expenditures</b>	<b>\$1,347,130,981</b>	<b>\$7,669</b>										
<b>Salaries for COE</b>	<b>\$842,882,367</b>	<b>\$4,799</b>										
<b>School Lunch Programs</b>							\$33,071,165					
<b>School Athletic Programs</b>							\$2,020,762					
<b>Community Service Activities</b>	\$4,062,313						\$1,918,519					
<b>Capital Outlay</b>	\$17,163,539						\$198,952				\$17,362,491	
<b>Total Exp. before Transfers</b>	<b>\$1,368,356,833</b>	<b>\$7,790</b>	<b>\$66,783,644</b>	<b>\$380</b>	<b>\$83,219,263</b>	<b>\$474</b>	<b>\$37,209,398</b>	<b>\$212</b>	<b>\$0</b>		<b>\$1,555,569,138</b>	<b>\$8,856</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$0		\$0								\$0	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$11,541,759		\$0		\$0		\$0		\$0		\$11,541,759	
Other Transactions	\$2,440,819		\$0		\$0		\$0		\$0		\$2,440,819	
<b>Total Outgoing Transfers</b>	<b>\$13,982,578</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$13,982,578</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$1,382,339,411</b>	<b>\$7,870</b>	<b>\$66,783,644</b>	<b>\$380</b>	<b>\$83,219,263</b>	<b>\$474</b>	<b>\$37,209,398</b>	<b>\$212</b>	<b>\$0</b>		<b>\$1,569,551,716</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (B)</b>												
<b>20,000 to 49,999</b>												
STATE SCHOOL AID MEMBERS	79,335											
<b>Balance Sheet Data</b>												
Total Assets	\$199,925,971		\$5,224,601		\$56,533,177		\$15,894,531		\$27,301,445			
Total Liabilities	\$106,436,253		\$73,145		\$4,103,918		\$5,633,443		\$17,675,806			
End Fund Bal. before Reserves	\$93,489,718		\$5,151,456		\$52,429,259		\$10,261,088		\$9,625,639			
<b>Revenues</b>												
Local Sources	\$78,216,182	\$986	\$19,740,340	\$249	\$2,793,001	\$35	\$20,419,504	\$257	\$4,243,583		\$125,412,610	\$1,581
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$454,908,579	\$5,734	\$3,052,872	\$38	\$0	\$0	\$808,296	\$10			\$458,769,747	\$5,783
Federal Sources	\$40,065,658	\$505	\$0	\$0	\$0	\$0	\$12,166,028	\$153			\$52,231,686	\$658
<b>Total Revenues before Transfers</b>	\$573,190,419	\$7,225	\$22,793,212	\$287	\$2,793,001	\$35	\$33,393,828	\$421	\$4,243,583		\$636,414,043	\$8,022
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$20,630,494	\$260	\$0	\$0	\$0	\$0	\$304,444	\$4			\$20,934,938	\$264
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$118
Transfers from Other Funds	\$1,498,937	\$19	\$971,590	\$12	\$1,628,619	\$21	\$5,261,071	\$66	\$0		\$9,360,217	
Other Transactions	\$873,303	\$11	\$0	\$0	\$34,394,748	\$434	\$1,573,317	\$20	\$0		\$36,841,368	\$464
<b>Total Incoming Transfers</b>	\$23,002,734	\$290	\$971,590	\$12	\$36,023,367	\$454	\$7,138,832	\$90	\$0		\$67,136,523	
<b>Total Revs., Transfers, Other Trans.</b>	\$596,193,153	\$7,515	\$23,764,802	\$300	\$38,816,368	\$489	\$40,532,660	\$511	\$4,243,583		\$703,550,566	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$229,885,927	\$2,898										
Salaries for Basic Programs	\$164,468,831	\$2,073										
Total Added Needs Programs	\$87,542,794	\$1,103										
Salaries for Added Needs	\$61,543,809	\$776										
Total Adult Education	\$11,199,482	\$141										
Salaries for Adult Education	\$8,108,353	\$102										
Employee Benefits for Instruction	\$76,873,648	\$969										
Total Salaries for Instruction	\$234,120,993	\$2,951										
<b>Total Instruction</b>	\$328,628,203	\$4,142										
<b>Total FTE Basic Program Teachers</b>	2,993											
<b>Avg. Basic Program Teacher's Salary</b>	\$51,222											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$36,457,129	\$460										
Salaries for Pupil Services	\$26,689,291	\$336										
Total Instructional Staff Services	\$25,178,787	\$317										
Salaries for Instructional Staff Support	\$15,767,345	\$199										
Total School Adm.	\$33,707,054	\$425										
Salaries for School Adm.	\$25,090,831	\$316										
<b>Total Instructional Support</b>	<b>\$95,342,970</b>	<b>\$1,202</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$3,398,393	\$43										
Salaries for General Adm.	\$1,929,252	\$24										
Total Business Administration	\$9,678,583	\$122										
Salaries for Business Adm.	\$3,852,857	\$49										
Total Operations and Maintenance	\$64,410,187	\$812										
Salaries for Opns. & Maint.	\$29,147,496	\$367										
Total Transportation	\$27,129,957	\$342										
Salaries for Transportation	\$12,846,015	\$162										
Total Other Support Services	\$13,007,207	\$164										
Salaries for Other Support Services	\$7,507,905	\$95										
<b>Total Non-Instructional Support</b>	<b>\$117,624,327</b>	<b>\$1,483</b>										
<b>Total Support Services</b>	<b>\$212,967,297</b>	<b>\$2,684</b>										
Total Salaries for Support Services	\$122,830,992	\$1,548										
<b>Total Current Operating Expenditures</b>	<b>\$541,595,500</b>	<b>\$6,827</b>										
<b>Salaries for COE</b>	<b>\$356,951,985</b>	<b>\$4,499</b>										
<b>School Lunch Programs</b>							\$16,753,423					
<b>School Athletic Programs</b>							\$2,960,366					
<b>Community Service Activities</b>	\$6,784,035						\$16,675,611					
<b>Capital Outlay</b>	\$9,181,963						\$696,276				\$9,878,239	
<b>Total Exp. before Transfers</b>	<b>\$557,561,498</b>	<b>\$7,028</b>	<b>\$24,320,835</b>	<b>\$307</b>	<b>\$21,335,766</b>	<b>\$269</b>	<b>\$37,085,676</b>	<b>\$467</b>	<b>\$3,542,745</b>		<b>\$643,846,520</b>	<b>\$8,116</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$3,907,853		\$0								\$3,907,853	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$12,690,303		\$0		\$297,274		\$1,498,937		\$40,000		\$14,526,514	
Other Transactions	\$478,685		\$0		\$0		\$0		\$0		\$478,685	
<b>Total Outgoing Transfers</b>	<b>\$17,076,841</b>		<b>\$0</b>		<b>\$297,274</b>		<b>\$1,498,937</b>		<b>\$40,000</b>		<b>\$18,913,052</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$574,638,339</b>	<b>\$7,243</b>	<b>\$24,320,835</b>	<b>\$307</b>	<b>\$21,633,040</b>	<b>\$273</b>	<b>\$38,584,613</b>	<b>\$486</b>	<b>\$3,582,745</b>		<b>\$662,759,572</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (C)</b>												
<b>10,000 to 19,999</b>												
<b>STATE SCHOOL AID MEMBERS</b>	294,198											
<b>Balance Sheet Data</b>												
Total Assets	\$714,040,373		\$44,549,304		\$702,323,871		\$23,420,740		\$39,799,053			
Total Liabilities	\$383,333,448		\$2,516,025		\$41,068,189		\$8,433,552		\$34,821,847			
End Fund Bal. before Reserves	\$330,706,925		\$42,033,279		\$661,255,682		\$14,987,188		\$4,977,206			
<b>Revenues</b>												
Local Sources	\$530,937,014	\$1,805	\$160,413,765	\$545	\$47,492,597	\$161	\$54,541,048	\$185	\$4,915,308		\$798,299,732	\$2,713
Other Political Subdivisions	\$60,094	\$0	\$0	\$0	\$0	\$0	\$38,175	\$0	\$0		\$98,269	\$0
State Sources	\$1,556,243,697	\$5,290	\$5,066,769	\$17	\$0	\$0	\$2,365,009	\$8			\$1,563,675,475	\$5,315
Federal Sources	\$80,802,886	\$275	\$0	\$0	\$0	\$0	\$26,100,327	\$89			\$106,903,213	\$363
<b>Total Revenues before Transfers</b>	\$2,168,043,691	\$7,369	\$165,480,534	\$562	\$47,492,597	\$161	\$83,044,559	\$282	\$4,915,308		\$2,468,976,689	\$8,392
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$69,755,785	\$237	\$0	\$0	\$0	\$0	\$82,960	\$0			\$69,838,745	\$237
Other Schools Outside of State	\$341,494	\$1	\$0	\$0	\$0	\$0	\$8,691	\$0			\$350,185	\$122
Transfers from Other Funds	\$4,164,284	\$14	\$1,953,270	\$7	\$11,714,620	\$40	\$17,932,294	\$61	\$10,496		\$35,774,964	
Other Transactions	\$7,343,589	\$25	\$102,716,823	\$349	\$188,496,149	\$641	\$2,915,592	\$10	\$0		\$301,472,153	\$1,025
<b>Total Incoming Transfers</b>	\$81,605,152	\$277	\$104,670,093	\$356	\$200,210,769	\$681	\$20,939,537	\$71	\$10,496		\$407,436,047	
<b>Total Revs., Transfers, Other Trans.</b>	\$2,249,648,843	\$7,647	\$270,150,627	\$918	\$247,703,366	\$842	\$103,984,096	\$353	\$4,925,804		\$2,876,412,736	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$995,844,305	\$3,385										
Salaries for Basic Programs	\$720,707,034	\$2,450										
Total Added Needs Programs	\$258,237,604	\$878										
Salaries for Added Needs	\$180,149,796	\$612										
Total Adult Education	\$19,358,251	\$66										
Salaries for Adult Education	\$12,153,065	\$41										
Employee Benefits for Instruction	\$291,954,593	\$992										
Total Salaries for Instruction	\$913,009,895	\$3,103										
<b>Total Instruction</b>	\$1,273,440,160	\$4,329										
<b>Total FTE Basic Program Teachers</b>	12,737											
<b>Avg. Basic Program Teacher's Salary</b>	\$53,266											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$153,022,303	\$520										
Salaries for Pupil Services	\$112,756,556	\$383										
Total Instructional Staff Services	\$110,855,306	\$377										
Salaries for Instructional Staff Support	\$69,671,328	\$237										
Total School Adm.	\$129,266,510	\$439										
Salaries for School Adm.	\$95,272,446	\$324										
<b>Total Instructional Support</b>	<b>\$393,144,119</b>	<b>\$1,336</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$38,477,014	\$131										
Salaries for General Adm.	\$20,244,536	\$69										
Total Business Administration	\$39,389,240	\$134										
Salaries for Business Adm.	\$17,367,361	\$59										
Total Operations and Maintenance	\$240,084,477	\$816										
Salaries for Opns. & Maint.	\$106,078,965	\$361										
Total Transportation	\$87,457,236	\$297										
Salaries for Transportation	\$48,910,245	\$166										
Total Other Support Services	\$54,244,236	\$184										
Salaries for Other Support Services	\$26,898,152	\$91										
<b>Total Non-Instructional Support</b>	<b>\$459,652,203</b>	<b>\$1,562</b>										
<b>Total Support Services</b>	<b>\$852,796,322</b>	<b>\$2,899</b>										
Total Salaries for Support Services	\$497,199,589	\$1,690										
<b>Total Current Operating Expenditures</b>	<b>\$2,126,236,482</b>	<b>\$7,227</b>										
<b>Salaries for COE</b>	<b>\$1,410,209,484</b>	<b>\$4,793</b>										
<b>School Lunch Programs</b>							\$60,830,737					
<b>School Athletic Programs</b>							\$20,706,564					
<b>Community Service Activities</b>	\$12,029,046						\$15,143,819					
<b>Capital Outlay</b>	\$37,163,883						\$1,696,981				\$38,860,864	
<b>Total Exp. before Transfers</b>	<b>\$2,175,429,411</b>	<b>\$7,394</b>	<b>\$211,174,637</b>	<b>\$718</b>	<b>\$309,683,825</b>	<b>\$1,053</b>	<b>\$98,378,101</b>	<b>\$334</b>	<b>\$4,594,328</b>		<b>\$2,799,260,302</b>	<b>\$9,515</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$3,253,858		\$0								\$3,253,858	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$40,745,182		\$0		\$0		\$1,311,822		\$0		\$42,057,004	
Other Transactions	\$5,990,418		\$58,308,345		\$0		\$127,544		\$0		\$64,426,307	
<b>Total Outgoing Transfers</b>	<b>\$49,989,458</b>		<b>\$58,308,345</b>		<b>\$0</b>		<b>\$1,439,366</b>		<b>\$0</b>		<b>\$109,737,169</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$2,225,418,869</b>	<b>\$7,564</b>	<b>\$269,482,982</b>	<b>\$916</b>	<b>\$309,683,825</b>	<b>\$1,053</b>	<b>\$99,817,467</b>	<b>\$339</b>	<b>\$4,594,328</b>		<b>\$2,908,997,471</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (D)</b>												
<b>5,000 to 9,999</b>												
STATE SCHOOL AID MEMBERS	305,011											
<b>Balance Sheet Data</b>												
Total Assets	\$705,996,421		\$33,775,429		\$598,283,457		\$33,969,355		\$33,408,104			
Total Liabilities	\$364,264,833		\$2,384,952		\$45,291,412		\$8,531,615		\$16,072,875			
End Fund Bal. before Reserves	\$341,731,588		\$31,390,477		\$552,992,045		\$25,437,740		\$17,335,229			
<b>Revenues</b>												
Local Sources	\$514,313,975	\$1,686	\$169,978,356	\$557	\$51,684,610	\$169	\$68,499,576	\$225	\$5,117,305		\$809,593,822	\$2,654
Other Political Subdivisions	\$360,002	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$360,002	\$1
State Sources	\$1,592,042,891	\$5,220	\$4,324,280	\$14	\$0	\$0	\$3,162,822	\$10			\$1,599,529,993	\$5,244
Federal Sources	\$64,989,816	\$213	\$8,872	\$0	\$0	\$0	\$23,564,306	\$77			\$88,562,994	\$290
<b>Total Revenues before Transfers</b>	\$2,171,706,684	\$7,120	\$174,311,508	\$571	\$51,684,610	\$169	\$95,226,704	\$312	\$5,117,305		\$2,498,046,811	\$8,190
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$85,405,420	\$280	\$0	\$0	\$0	\$0	\$3,684,299	\$12			\$89,089,719	\$292
Other Schools Outside of State	\$328,416	\$1	\$0	\$0	\$357,987	\$1	\$0	\$0			\$686,403	\$230
Transfers from Other Funds	\$11,957,918	\$39	\$7,051,748	\$23	\$16,191,874	\$53	\$33,863,568	\$111	\$1,125,977		\$70,191,085	
Other Transactions	\$20,429,924	\$67	\$175,138,625	\$574	\$146,140,688	\$479	\$1,397,733	\$5	\$1,174,019		\$344,280,989	\$1,129
<b>Total Incoming Transfers</b>	\$118,121,678	\$387	\$182,190,373	\$597	\$162,690,549	\$533	\$38,945,600	\$128	\$2,299,996		\$504,248,196	
<b>Total Revs., Transfers, Other Trans.</b>	\$2,289,828,362	\$7,507	\$356,501,881	\$1,169	\$214,375,159	\$703	\$134,172,304	\$440	\$7,417,301		\$3,002,295,007	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$1,049,304,979	\$3,440										
Salaries for Basic Programs	\$759,181,538	\$2,489										
Total Added Needs Programs	\$245,626,610	\$805										
Salaries for Added Needs	\$171,509,927	\$562										
Total Adult Education	\$19,980,858	\$66										
Salaries for Adult Education	\$12,398,259	\$41										
Employee Benefits for Instruction	\$303,168,732	\$994										
Total Salaries for Instruction	\$943,089,724	\$3,092										
<b>Total Instruction</b>	\$1,314,912,447	\$4,311										
<b>Total FTE Basic Program Teachers</b>	13,681											
<b>Avg. Basic Program Teacher's Salary</b>	\$52,307											



# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$124,244,872	\$407										
Salaries for Pupil Services	\$90,971,246	\$298										
Total Instructional Staff Services	\$99,387,345	\$326										
Salaries for Instructional Staff Support	\$60,569,676	\$199										
Total School Adm.	\$128,696,375	\$422										
Salaries for School Adm.	\$93,239,443	\$306										
<b>Total Instructional Support</b>	<b>\$352,328,592</b>	<b>\$1,155</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$38,291,225	\$126										
Salaries for General Adm.	\$19,179,796	\$63										
Total Business Administration	\$47,554,163	\$156										
Salaries for Business Adm.	\$20,100,105	\$66										
Total Operations and Maintenance	\$240,706,519	\$789										
Salaries for Opns. & Maint.	\$102,589,542	\$336										
Total Transportation	\$82,051,179	\$269										
Salaries for Transportation	\$49,290,548	\$162										
Total Other Support Services	\$42,144,734	\$138										
Salaries for Other Support Services	\$20,040,560	\$66										
<b>Total Non-Instructional Support</b>	<b>\$450,747,820</b>	<b>\$1,478</b>										
<b>Total Support Services</b>	<b>\$803,076,412</b>	<b>\$2,633</b>										
Total Salaries for Support Services	\$455,980,916	\$1,495										
<b>Total Current Operating Expenditures</b>	<b>\$2,117,988,859</b>	<b>\$6,944</b>										
<b>Salaries for COE</b>	<b>\$1,399,070,640</b>	<b>\$4,587</b>										
<b>School Lunch Programs</b>							\$64,432,136					
<b>School Athletic Programs</b>							\$31,929,656					
<b>Community Service Activities</b>	\$17,189,529						\$28,606,941					
<b>Capital Outlay</b>	\$57,210,547						\$3,310,921				\$60,521,468	
<b>Total Exp. before Transfers</b>	<b>\$2,192,388,935</b>	<b>\$7,188</b>	<b>\$208,575,321</b>	<b>\$684</b>	<b>\$351,962,170</b>	<b>\$1,154</b>	<b>\$128,279,654</b>	<b>\$421</b>	<b>\$5,875,157</b>		<b>\$2,887,081,237</b>	<b>\$9,465</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$13,870,023		\$0								\$13,870,023	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$53,411,749		\$1,300,000		\$6,988,827		\$1,239,658		\$732,108		\$63,672,342	
Other Transactions	\$22,812,142		\$144,497,270		\$288,500		\$131,827		\$6,927		\$167,736,666	
<b>Total Outgoing Transfers</b>	<b>\$90,093,914</b>		<b>\$145,797,270</b>		<b>\$7,277,327</b>		<b>\$1,371,485</b>		<b>\$739,035</b>		<b>\$245,279,031</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$2,282,482,849</b>	<b>\$7,483</b>	<b>\$354,372,591</b>	<b>\$1,162</b>	<b>\$359,239,497</b>	<b>\$1,178</b>	<b>\$129,651,139</b>	<b>\$425</b>	<b>\$6,614,192</b>		<b>\$3,132,360,268</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (E)</b>												
<b>4,500 to 4,999</b>												
<b>STATE SCHOOL AID MEMBERS</b>	56,593											
<b>Balance Sheet Data</b>												
Total Assets	\$108,717,954		\$9,123,170		\$190,185,613		\$8,659,893		\$2,860,194			
Total Liabilities	\$72,336,317		\$191,546		\$16,631,418		\$2,008,696		\$2,448,116			
End Fund Bal. before Reserves	\$36,381,637		\$8,931,624		\$173,554,195		\$6,651,197		\$412,078			
<b>Revenues</b>												
Local Sources	\$56,947,227	\$1,006	\$40,231,008	\$711	\$12,442,632	\$220	\$15,201,370	\$269	\$322,583		\$125,144,820	\$2,211
Other Political Subdivisions	\$19,849	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$19,849	\$0
State Sources	\$294,210,363	\$5,199	\$800,931	\$14	\$0	\$0	\$569,388	\$10			\$295,580,682	\$5,223
Federal Sources	\$11,027,693	\$195	\$0	\$0	\$0	\$0	\$3,934,179	\$70			\$14,961,872	\$264
<b>Total Revenues before Transfers</b>	\$362,205,132	\$6,400	\$41,031,939	\$725	\$12,442,632	\$220	\$19,704,937	\$348	\$322,583		\$435,707,223	\$7,699
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$14,106,692	\$249	\$0	\$0	\$0	\$0	\$0	\$0			\$14,106,692	\$249
Other Schools Outside of State	\$48,684	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$48,684	\$151
Transfers from Other Funds	\$1,344,716	\$24	\$816,125	\$14	\$1,303,808	\$23	\$5,070,650	\$90	\$0		\$8,535,299	
Other Transactions	\$2,828,049	\$50	\$77,926,676	\$1,377	\$53,586,938	\$947	\$520,705	\$9	\$0		\$134,862,368	\$2,383
<b>Total Incoming Transfers</b>	\$18,328,141	\$324	\$78,742,801	\$1,391	\$54,890,746	\$970	\$5,591,355	\$99	\$0		\$157,553,043	
<b>Total Revs., Transfers, Other Trans.</b>	\$380,533,273	\$6,724	\$119,774,740	\$2,116	\$67,333,378	\$1,190	\$25,296,292	\$447	\$322,583		\$593,260,266	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$174,911,328	\$3,091										
Salaries for Basic Programs	\$128,060,262	\$2,263										
Total Added Needs Programs	\$45,415,676	\$802										
Salaries for Added Needs	\$31,894,895	\$564										
Total Adult Education	\$5,071,023	\$90										
Salaries for Adult Education	\$3,575,486	\$63										
Employee Benefits for Instruction	\$50,268,593	\$888										
Total Salaries for Instruction	\$163,530,643	\$2,890										
<b>Total Instruction</b>	\$225,398,027	\$3,983										
<b>Total FTE Basic Program Teachers</b>	2,389											
<b>Avg. Basic Program Teacher's Salary</b>	\$51,254											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$26,223,145	\$463										
Salaries for Pupil Services	\$19,150,149	\$338										
Total Instructional Staff Services	\$15,800,522	\$279										
Salaries for Instructional Staff Support	\$9,263,797	\$164										
Total School Adm.	\$21,790,949	\$385										
Salaries for School Adm.	\$15,725,405	\$278										
<b>Total Instructional Support</b>	\$63,814,616	\$1,128										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$6,040,088	\$107										
Salaries for General Adm.	\$3,077,810	\$54										
Total Business Administration	\$7,258,652	\$128										
Salaries for Business Adm.	\$2,746,709	\$49										
Total Operations and Maintenance	\$38,766,723	\$685										
Salaries for Opns. & Maint.	\$16,977,680	\$300										
Total Transportation	\$14,417,545	\$255										
Salaries for Transportation	\$8,098,595	\$143										
Total Other Support Services	\$4,075,386	\$72										
Salaries for Other Support Services	\$2,136,614	\$38										
<b>Total Non-Instructional Support</b>	\$70,558,394	\$1,247										
<b>Total Support Services</b>	\$134,373,010	\$2,374										
Total Salaries for Support Services	\$77,176,759	\$1,364										
<b>Total Current Operating Expenditures</b>	\$359,771,037	\$6,357										
<b>Salaries for COE</b>	\$240,707,402	\$4,253										
<b>School Lunch Programs</b>							\$13,527,220					
<b>School Athletic Programs</b>							\$5,840,510					
<b>Community Service Activities</b>	\$2,989,641						\$4,137,687					
<b>Capital Outlay</b>	\$6,297,733						\$704,877				\$7,002,610	
<b>Total Exp. before Transfers</b>	\$369,058,411	\$6,521	\$118,726,019	\$2,098	\$118,677,152	\$2,097	\$24,210,294	\$428	\$331,927		\$631,003,803	\$11,150
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$2,074,857		\$0								\$2,074,857	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$7,738,565		\$0		\$74,100		\$104,067		\$2,506		\$7,919,238	
Other Transactions	\$1,485,440		\$0		\$0		\$66,500		\$0		\$1,551,940	
<b>Total Outgoing Transfers</b>	\$11,298,862		\$0		\$74,100		\$170,567		\$2,506		\$11,546,035	
<b>Total Exp., Outgoing Transfers</b>	\$380,357,273	\$6,721	\$118,726,019	\$2,098	\$118,751,252	\$2,098	\$24,380,861	\$431	\$334,433		\$642,549,838	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (F)</b>												
<b>4,000 to 4,499</b>												
STATE SCHOOL AID MEMBERS	72,237											
<b>Balance Sheet Data</b>												
Total Assets	\$159,341,046		\$12,348,726		\$104,408,850		\$8,248,005		\$3,572,277			
Total Liabilities	\$89,692,029		\$1,194,931		\$4,785,553		\$1,708,003		\$2,606,278			
End Fund Bal. before Reserves	\$69,649,017		\$11,153,795		\$99,623,297		\$6,540,002		\$965,999			
<b>Revenues</b>												
Local Sources	\$72,630,703	\$1,005	\$38,594,193	\$534	\$10,367,402	\$144	\$13,519,873	\$187	\$917,340		\$136,029,511	\$1,883
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$33,531	\$0	\$0		\$33,531	\$0
State Sources	\$384,636,549	\$5,325	\$1,070,710	\$15	\$0	\$0	\$809,166	\$11			\$386,516,425	\$5,351
Federal Sources	\$18,790,834	\$260	\$2,982	\$0	\$0	\$0	\$5,606,468	\$78			\$24,400,284	\$338
<b>Total Revenues before Transfers</b>	\$476,058,086	\$6,590	\$39,667,885	\$549	\$10,367,402	\$144	\$19,969,038	\$276	\$917,340		\$546,979,751	\$7,572
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$14,958,433	\$207	\$0	\$0	\$0	\$0	\$57,759	\$1			\$15,016,192	\$208
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$147
Transfers from Other Funds	\$104,710	\$1	\$2,644,138	\$37	\$905,000	\$13	\$6,992,482	\$97	\$0		\$10,646,330	
Other Transactions	\$3,416,826	\$47	\$98,437,985	\$1,363	\$50,377,029	\$697	\$7,875	\$0	\$72,230		\$152,311,945	\$2,109
<b>Total Incoming Transfers</b>	\$18,479,969	\$256	\$101,082,123	\$1,399	\$51,282,029	\$710	\$7,058,116	\$98	\$72,230		\$177,974,467	
<b>Total Revs., Transfers, Other Trans.</b>	\$494,538,055	\$6,846	\$140,750,008	\$1,948	\$61,649,431	\$853	\$27,027,154	\$374	\$989,570		\$724,954,218	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$216,036,543	\$2,991										
Salaries for Basic Programs	\$156,038,055	\$2,160										
Total Added Needs Programs	\$53,661,625	\$743										
Salaries for Added Needs	\$37,052,958	\$513										
Total Adult Education	\$9,324,325	\$129										
Salaries for Adult Education	\$3,086,810	\$43										
Employee Benefits for Instruction	\$61,709,548	\$854										
Total Salaries for Instruction	\$196,177,823	\$2,716										
<b>Total Instruction</b>	\$279,022,493	\$3,863										
<b>Total FTE Basic Program Teachers</b>	2,985											
<b>Avg. Basic Program Teacher's Salary</b>	\$50,031											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$31,832,197	\$441										
Salaries for Pupil Services	\$23,037,575	\$319										
Total Instructional Staff Services	\$19,718,568	\$273										
Salaries for Instructional Staff Support	\$11,404,968	\$158										
Total School Adm.	\$28,928,347	\$400										
Salaries for School Adm.	\$20,785,584	\$288										
<b>Total Instructional Support</b>	\$80,479,112	\$1,114										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$10,790,252	\$149										
Salaries for General Adm.	\$5,816,468	\$81										
Total Business Administration	\$11,138,115	\$154										
Salaries for Business Adm.	\$4,357,660	\$60										
Total Operations and Maintenance	\$51,457,810	\$712										
Salaries for Opns. & Maint.	\$21,471,895	\$297										
Total Transportation	\$17,626,743	\$244										
Salaries for Transportation	\$10,299,242	\$143										
Total Other Support Services	\$6,882,886	\$95										
Salaries for Other Support Services	\$2,886,682	\$40										
<b>Total Non-Instructional Support</b>	\$97,895,806	\$1,355										
<b>Total Support Services</b>	\$178,374,918	\$2,469										
Total Salaries for Support Services	\$100,060,074	\$1,385										
<b>Total Current Operating Expenditures</b>	\$457,397,411	\$6,332										
<b>Salaries for COE</b>	\$296,237,897	\$4,101										
<b>School Lunch Programs</b>							\$14,407,829					
<b>School Athletic Programs</b>							\$7,301,101					
<b>Community Service Activities</b>	\$5,840,374						\$4,238,294					
<b>Capital Outlay</b>	\$8,176,550						\$326,716				\$8,503,266	
<b>Total Exp. before Transfers</b>	\$471,414,335	\$6,526	\$71,448,774	\$989	\$57,605,406	\$797	\$26,273,940	\$364	\$897,415		\$627,639,870	\$8,689
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$2,605,837		\$0								\$2,605,837	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$8,514,821		\$1,141,416		\$400,000		\$26,652		\$32,100		\$10,114,989	
Other Transactions	\$2,486,850		\$69,356,455		\$0		\$47,239		\$80,060		\$71,970,604	
<b>Total Outgoing Transfers</b>	\$13,607,508		\$70,497,871		\$400,000		\$73,891		\$112,160		\$84,691,430	
<b>Total Exp., Outgoing Transfers</b>	\$485,021,843	\$6,714	\$141,946,645	\$1,965	\$58,005,406	\$803	\$26,347,831	\$365	\$1,009,575		\$712,331,300	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (G)</b>												
<b>3,500 to 3,999</b>												
<b>STATE SCHOOL AID MEMBERS</b>	51,727											
<b>Balance Sheet Data</b>												
Total Assets	\$97,886,196		\$5,777,394		\$20,710,450		\$3,537,515		\$5,604,496			
Total Liabilities	\$40,639,552		\$110,174		\$2,322,743		\$1,142,051		\$1,735,564			
End Fund Bal. before Reserves	\$57,246,644		\$5,667,220		\$18,387,707		\$2,395,464		\$3,868,932			
<b>Revenues</b>												
Local Sources	\$58,600,050	\$1,133	\$27,043,081	\$523	\$6,242,697	\$121	\$10,010,475	\$194	\$816,122		\$102,712,425	\$1,986
Other Political Subdivisions	\$20,187	\$0	\$0	\$0	\$0	\$0	\$75,750	\$1	\$0		\$95,937	\$2
State Sources	\$263,680,933	\$5,098	\$714,752	\$14	\$47,350	\$1	\$590,756	\$11			\$265,033,791	\$5,124
Federal Sources	\$12,085,733	\$234	\$0	\$0	\$0	\$0	\$4,817,916	\$93			\$16,903,649	\$327
<b>Total Revenues before Transfers</b>	\$334,386,903	\$6,464	\$27,757,833	\$537	\$6,290,047	\$122	\$15,494,897	\$300	\$816,122		\$384,745,802	\$7,438
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$10,087,818	\$195	\$0	\$0	\$0	\$0	\$0	\$0			\$10,087,818	\$195
Other Schools Outside of State	\$79,120	\$2	\$0	\$0	\$0	\$0	\$0	\$0			\$79,120	\$147
Transfers from Other Funds	\$2,759,998	\$53	\$271,149	\$5	\$495,900	\$10	\$4,064,651	\$79	\$20,120		\$7,611,818	
Other Transactions	\$5,668,173	\$110	\$74,336,429	\$1,437	\$6,266,997	\$121	\$678,557	\$13	\$0		\$86,950,156	\$1,681
<b>Total Incoming Transfers</b>	\$18,595,109	\$359	\$74,607,578	\$1,442	\$6,762,897	\$131	\$4,743,208	\$92	\$20,120		\$104,728,912	
<b>Total Revs., Transfers, Other Trans.</b>	\$352,982,012	\$6,824	\$102,365,411	\$1,979	\$13,052,944	\$252	\$20,238,105	\$391	\$836,242		\$489,474,714	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$160,688,180	\$3,106										
Salaries for Basic Programs	\$113,935,691	\$2,203										
Total Added Needs Programs	\$36,969,622	\$715										
Salaries for Added Needs	\$24,790,106	\$479										
Total Adult Education	\$3,861,776	\$75										
Salaries for Adult Education	\$2,608,440	\$50										
Employee Benefits for Instruction	\$47,672,250	\$922										
Total Salaries for Instruction	\$141,334,237	\$2,732										
<b>Total Instruction</b>	\$201,519,578	\$3,896										
<b>Total FTE Basic Program Teachers</b>	2,246											
<b>Avg. Basic Program Teacher's Salary</b>	\$48,104											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$16,824,257	\$325										
Salaries for Pupil Services	\$12,343,832	\$239										
Total Instructional Staff Services	\$14,032,374	\$271										
Salaries for Instructional Staff Support	\$8,208,047	\$159										
Total School Adm.	\$20,352,136	\$393										
Salaries for School Adm.	\$14,604,233	\$282										
<b>Total Instructional Support</b>	\$51,208,767	\$990										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$7,766,795	\$150										
Salaries for General Adm.	\$4,126,688	\$80										
Total Business Administration	\$6,590,238	\$127										
Salaries for Business Adm.	\$2,640,602	\$51										
Total Operations and Maintenance	\$33,661,247	\$651										
Salaries for Opns. & Maint.	\$14,171,050	\$274										
Total Transportation	\$14,091,654	\$272										
Salaries for Transportation	\$8,319,520	\$161										
Total Other Support Services	\$4,322,679	\$84										
Salaries for Other Support Services	\$2,048,224	\$40										
<b>Total Non-Instructional Support</b>	\$66,432,613	\$1,284										
<b>Total Support Services</b>	\$117,641,380	\$2,274										
Total Salaries for Support Services	\$66,462,196	\$1,285										
<b>Total Current Operating Expenditures</b>	\$319,160,958	\$6,170										
<b>Salaries for COE</b>	\$207,796,433	\$4,017										
<b>School Lunch Programs</b>							\$10,935,176					
<b>School Athletic Programs</b>							\$5,112,869					
<b>Community Service Activities</b>	\$1,595,700						\$2,793,314					
<b>Capital Outlay</b>	\$9,103,329						\$359,000				\$9,462,329	
<b>Total Exp. before Transfers</b>	\$329,859,987	\$6,377	\$31,699,120	\$613	\$49,370,400	\$954	\$19,200,359	\$371	\$510,926		\$430,640,792	\$8,325
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$1,362,863		\$0								\$1,362,863	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$7,755,794		\$0		\$127,600		\$39,189		\$0		\$7,922,583	
Other Transactions	\$6,532,385		\$70,571,028		\$0		\$0		\$0		\$77,103,413	
<b>Total Outgoing Transfers</b>	\$15,651,042		\$70,571,028		\$127,600		\$39,189		\$0		\$86,388,859	
<b>Total Exp., Outgoing Transfers</b>	\$345,511,029	\$6,680	\$102,270,148	\$1,977	\$49,498,000	\$957	\$19,239,548	\$372	\$510,926		\$517,029,651	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (H)</b>												
<b>3,000 to 3,499</b>												
<b>STATE SCHOOL AID MEMBERS</b>	113,832											
<b>Balance Sheet Data</b>												
Total Assets	\$226,158,201		\$15,096,608		\$171,891,659		\$8,445,763		\$11,482,095			
Total Liabilities	\$112,481,618		\$498,626		\$12,668,735		\$2,832,498		\$5,952,484			
End Fund Bal. before Reserves	\$113,676,583		\$14,597,982		\$159,222,924		\$5,613,265		\$5,529,611			
<b>Revenues</b>												
Local Sources	\$112,864,760	\$992	\$57,363,961	\$504	\$14,420,340	\$127	\$23,076,590	\$203	\$1,259,057		\$208,984,708	\$1,836
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$22,570	\$0	\$0		\$22,570	\$0
State Sources	\$596,234,321	\$5,238	\$1,470,947	\$13	\$687,704	\$6	\$3,141,399	\$28			\$601,534,371	\$5,284
Federal Sources	\$19,863,509	\$174	\$0	\$0	\$0	\$0	\$10,111,346	\$89			\$29,974,855	\$263
<b>Total Revenues before Transfers</b>	\$728,962,590	\$6,404	\$58,834,908	\$517	\$15,108,044	\$133	\$36,351,905	\$319	\$1,259,057		\$840,516,504	\$7,384
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$28,556,180	\$251	\$1,222,949	\$11	\$4,418,071	\$39	\$787,401	\$7			\$34,984,601	\$307
Other Schools Outside of State	\$23,603	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$23,603	\$206
Transfers from Other Funds	\$2,818,455	\$25	\$4,585,654	\$40	\$4,770,809	\$42	\$11,324,970	\$99	\$0		\$23,499,888	
Other Transactions	\$8,781,275	\$77	\$67,109,516	\$590	\$87,888,272	\$772	\$373,983	\$3	\$1,758,876		\$165,911,922	\$1,458
<b>Total Incoming Transfers</b>	\$40,179,513	\$353	\$72,918,119	\$641	\$97,077,152	\$853	\$12,486,354	\$110	\$1,758,876		\$224,420,014	
<b>Total Revs., Transfers, Other Trans.</b>	\$769,142,103	\$6,757	\$131,753,027	\$1,157	\$112,185,196	\$986	\$48,838,259	\$429	\$3,017,933		\$1,064,936,518	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$351,047,972	\$3,084										
Salaries for Basic Programs	\$250,768,593	\$2,203										
Total Added Needs Programs	\$86,379,645	\$759										
Salaries for Added Needs	\$60,915,049	\$535										
Total Adult Education	\$5,557,578	\$49										
Salaries for Adult Education	\$3,692,556	\$32										
Employee Benefits for Instruction	\$101,420,736	\$891										
Total Salaries for Instruction	\$315,376,198	\$2,771										
<b>Total Instruction</b>	\$442,985,195	\$3,892										
<b>Total FTE Basic Program Teachers</b>	4,888											
<b>Avg. Basic Program Teacher's Salary</b>	\$48,774											



# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$40,219,962	\$353										
Salaries for Pupil Services	\$29,383,692	\$258										
Total Instructional Staff Services	\$29,325,633	\$258										
Salaries for Instructional Staff Support	\$17,140,642	\$151										
Total School Adm.	\$45,043,855	\$396										
Salaries for School Adm.	\$32,067,718	\$282										
<b>Total Instructional Support</b>	\$114,589,450	\$1,007										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$18,249,020	\$160										
Salaries for General Adm.	\$9,545,451	\$84										
Total Business Administration	\$14,006,426	\$123										
Salaries for Business Adm.	\$5,757,240	\$51										
Total Operations and Maintenance	\$77,977,010	\$685										
Salaries for Opns. & Maint.	\$32,536,128	\$286										
Total Transportation	\$31,314,450	\$275										
Salaries for Transportation	\$18,481,825	\$162										
Total Other Support Services	\$7,203,224	\$63										
Salaries for Other Support Services	\$3,017,653	\$27										
<b>Total Non-Instructional Support</b>	\$148,750,130	\$1,307										
<b>Total Support Services</b>	\$263,339,580	\$2,313										
Total Salaries for Support Services	\$147,930,349	\$1,300										
<b>Total Current Operating Expenditures</b>	\$706,324,775	\$6,205										
<b>Salaries for COE</b>	\$463,306,547	\$4,070										
<b>School Lunch Programs</b>							\$25,860,062					
<b>School Athletic Programs</b>							\$13,021,872					
<b>Community Service Activities</b>	\$5,891,316						\$7,457,918					
<b>Capital Outlay</b>	\$21,192,726						\$1,144,572				\$22,337,298	
<b>Total Exp. before Transfers</b>	\$733,408,817	\$6,443	\$91,246,864	\$802	\$155,907,460	\$1,370	\$47,484,424	\$417	\$2,946,159		\$1,030,993,724	\$9,057
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$4,723,323		\$0								\$4,723,323	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$16,241,969		\$665,000		\$874,331		\$149,752		\$27,800		\$17,958,852	
Other Transactions	\$7,388,022		\$37,356,030		\$497,850		\$43,952		\$0		\$45,285,854	
<b>Total Outgoing Transfers</b>	\$28,353,314		\$38,021,030		\$1,372,181		\$193,704		\$27,800		\$67,968,029	
<b>Total Exp., Outgoing Transfers</b>	\$761,762,131	\$6,692	\$129,267,894	\$1,136	\$157,279,641	\$1,382	\$47,678,128	\$419	\$2,973,959		\$1,098,961,753	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (I)</b>												
<b>2,500 to 2,999</b>												
STATE SCHOOL AID MEMBERS	115,167											
<b>Balance Sheet Data</b>												
Total Assets	\$249,458,194		\$19,541,184		\$228,880,853		\$9,063,237		\$8,333,541			
Total Liabilities	\$131,958,203		\$4,143,581		\$10,572,995		\$3,451,787		\$6,486,582			
End Fund Bal. before Reserves	\$117,499,991		\$15,397,603		\$218,307,858		\$5,611,450		\$1,846,959			
<b>Revenues</b>												
Local Sources	\$146,677,748	\$1,274	\$54,707,445	\$475	\$16,203,976	\$141	\$23,626,222	\$205	\$2,683,863		\$243,899,254	\$2,118
Other Political Subdivisions	\$12,432	\$0	\$0	\$0	\$0	\$0	\$39,558	\$0	\$0		\$51,990	\$0
State Sources	\$562,989,862	\$4,888	\$1,446,397	\$13	\$41,761	\$0	\$1,661,879	\$14			\$566,139,899	\$4,916
Federal Sources	\$26,844,951	\$233	\$0	\$0	\$0	\$0	\$11,421,707	\$99			\$38,266,658	\$332
<b>Total Revenues before Transfers</b>	\$736,524,993	\$6,395	\$56,153,842	\$488	\$16,245,737	\$141	\$36,749,366	\$319	\$2,683,863		\$848,357,801	\$7,366
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$19,045,840	\$165	\$0	\$0	\$219,100	\$2	\$0	\$0			\$19,264,940	\$167
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$182
Transfers from Other Funds	\$2,831,982	\$25	\$1,360,301	\$12	\$3,664,194	\$32	\$13,125,315	\$114	\$0		\$20,981,792	
Other Transactions	\$8,668,792	\$75	\$62,751,591	\$545	\$102,330,603	\$889	\$1,265,162	\$11	\$0		\$175,016,148	\$1,520
<b>Total Incoming Transfers</b>	\$30,546,614	\$265	\$64,111,892	\$557	\$106,213,897	\$922	\$14,390,477	\$125	\$0		\$215,262,880	
<b>Total Revs., Transfers, Other Trans.</b>	\$767,071,607	\$6,661	\$120,265,734	\$1,044	\$122,459,634	\$1,063	\$51,139,843	\$444	\$2,683,863		\$1,063,620,681	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$356,571,764	\$3,096										
Salaries for Basic Programs	\$257,216,987	\$2,233										
Total Added Needs Programs	\$82,238,938	\$714										
Salaries for Added Needs	\$58,556,171	\$508										
Total Adult Education	\$5,687,022	\$49										
Salaries for Adult Education	\$3,743,377	\$33										
Employee Benefits for Instruction	\$101,839,155	\$884										
Total Salaries for Instruction	\$319,516,535	\$2,774										
<b>Total Instruction</b>	\$444,497,724	\$3,860										
<b>Total FTE Basic Program Teachers</b>	5,130											
<b>Avg. Basic Program Teacher's Salary</b>	\$47,728											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$34,007,234	\$295										
Salaries for Pupil Services	\$24,496,123	\$213										
Total Instructional Staff Services	\$27,511,021	\$239										
Salaries for Instructional Staff Support	\$16,458,527	\$143										
Total School Adm.	\$45,382,883	\$394										
Salaries for School Adm.	\$32,335,470	\$281										
<b>Total Instructional Support</b>	<b>\$106,901,138</b>	<b>\$928</b>										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$17,501,658	\$152										
Salaries for General Adm.	\$8,798,785	\$76										
Total Business Administration	\$17,198,242	\$149										
Salaries for Business Adm.	\$7,155,478	\$62										
Total Operations and Maintenance	\$81,853,511	\$711										
Salaries for Opns. & Maint.	\$31,892,928	\$277										
Total Transportation	\$31,243,888	\$271										
Salaries for Transportation	\$16,798,157	\$146										
Total Other Support Services	\$8,559,711	\$74										
Salaries for Other Support Services	\$3,446,285	\$30										
<b>Total Non-Instructional Support</b>	<b>\$156,357,010</b>	<b>\$1,358</b>										
<b>Total Support Services</b>	<b>\$263,258,148</b>	<b>\$2,286</b>										
Total Salaries for Support Services	\$141,381,753	\$1,228										
<b>Total Current Operating Expenditures</b>	<b>\$707,755,872</b>	<b>\$6,145</b>										
<b>Salaries for COE</b>	<b>\$460,898,288</b>	<b>\$4,002</b>										
<b>School Lunch Programs</b>							\$27,306,523					
<b>School Athletic Programs</b>							\$15,888,386					
<b>Community Service Activities</b>	\$5,198,274						\$5,156,402					
<b>Capital Outlay</b>	\$21,027,180						\$948,470				\$21,975,650	
<b>Total Exp. before Transfers</b>	<b>\$733,981,326</b>	<b>\$6,373</b>	<b>\$71,141,969</b>	<b>\$618</b>	<b>\$113,988,883</b>	<b>\$990</b>	<b>\$49,299,781</b>	<b>\$428</b>	<b>\$2,661,625</b>		<b>\$971,073,584</b>	<b>\$8,432</b>
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$5,596,552		\$0								\$5,596,552	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$15,757,346		\$149,521		\$651,627		\$1,365,119		\$644,819		\$18,568,432	
Other Transactions	\$6,644,456		\$52,449,661		\$4,742		\$0		\$0		\$59,098,859	
<b>Total Outgoing Transfers</b>	<b>\$27,998,354</b>		<b>\$52,599,182</b>		<b>\$656,369</b>		<b>\$1,365,119</b>		<b>\$644,819</b>		<b>\$83,263,843</b>	
<b>Total Exp., Outgoing Transfers</b>	<b>\$761,979,680</b>	<b>\$6,616</b>	<b>\$123,741,151</b>	<b>\$1,074</b>	<b>\$114,645,252</b>	<b>\$995</b>	<b>\$50,664,900</b>	<b>\$440</b>	<b>\$3,306,444</b>		<b>\$1,054,337,427</b>	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (J)</b>												
<b>2,000 to 2,499</b>												
STATE SCHOOL AID MEMBERS	111,200											
<b>Balance Sheet Data</b>												
Total Assets	\$236,417,508		\$16,231,885		\$209,719,214		\$7,193,672		\$7,849,015			
Total Liabilities	\$116,020,631		\$891,567		\$6,167,834		\$2,401,405		\$5,709,527			
End Fund Bal. before Reserves	\$120,396,877		\$15,340,318		\$203,551,380		\$4,792,267		\$2,139,488			
<b>Revenues</b>												
Local Sources	\$114,534,611	\$1,030	\$46,970,896	\$422	\$12,995,746	\$117	\$18,605,196	\$167	\$797,913		\$193,904,362	\$1,744
Other Political Subdivisions	\$480,618	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$480,618	\$4
State Sources	\$561,004,505	\$5,045	\$1,600,503	\$14	\$551,516	\$5	\$1,177,790	\$11			\$564,334,314	\$5,075
Federal Sources	\$25,975,656	\$234	\$0	\$0	\$0	\$0	\$12,375,345	\$111			\$38,351,001	\$345
<b>Total Revenues before Transfers</b>	\$701,995,390	\$6,313	\$48,571,399	\$437	\$13,547,262	\$122	\$32,158,331	\$289	\$797,913		\$797,070,295	\$7,168
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$18,017,233	\$162	\$5,638,889	\$51	\$34,623,481	\$311	\$221,784	\$2			\$58,501,387	\$526
Other Schools Outside of State	\$31,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$31,000	\$180
Transfers from Other Funds	\$2,422,448	\$22	\$2,087,932	\$19	\$3,424,730	\$31	\$12,065,067	\$108	\$15,644		\$20,015,821	
Other Transactions	\$8,240,355	\$74	\$50,885,895	\$458	\$116,252,368	\$1,045	\$721,128	\$6	\$5,421		\$176,105,167	\$1,584
<b>Total Incoming Transfers</b>	\$28,711,036	\$258	\$58,612,716	\$527	\$154,300,579	\$1,388	\$13,007,979	\$117	\$21,065		\$254,653,375	
<b>Total Revs., Transfers, Other Trans.</b>	\$730,706,426	\$6,571	\$107,184,115	\$964	\$167,847,841	\$1,509	\$45,166,310	\$406	\$818,978		\$1,051,723,670	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$332,736,411	\$2,992										
Salaries for Basic Programs	\$237,288,849	\$2,134										
Total Added Needs Programs	\$81,637,082	\$734										
Salaries for Added Needs	\$57,473,935	\$517										
Total Adult Education	\$8,592,214	\$77										
Salaries for Adult Education	\$4,829,901	\$43										
Employee Benefits for Instruction	\$97,412,491	\$876										
Total Salaries for Instruction	\$299,592,685	\$2,694										
<b>Total Instruction</b>	\$422,965,707	\$3,804										
<b>Total FTE Basic Program Teachers</b>	4,809											
<b>Avg. Basic Program Teacher's Salary</b>	\$46,371											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$31,010,535	\$279										
Salaries for Pupil Services	\$22,057,553	\$198										
Total Instructional Staff Services	\$24,342,841	\$219										
Salaries for Instructional Staff Support	\$14,134,993	\$127										
Total School Adm.	\$45,452,114	\$409										
Salaries for School Adm.	\$32,280,014	\$290										
<b>Total Instructional Support</b>	\$100,805,490	\$907										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$18,242,562	\$164										
Salaries for General Adm.	\$9,200,365	\$83										
Total Business Administration	\$14,854,769	\$134										
Salaries for Business Adm.	\$5,913,620	\$53										
Total Operations and Maintenance	\$70,609,979	\$635										
Salaries for Opns. & Maint.	\$27,642,656	\$249										
Total Transportation	\$30,944,610	\$278										
Salaries for Transportation	\$18,053,947	\$162										
Total Other Support Services	\$4,199,497	\$38										
Salaries for Other Support Services	\$1,597,834	\$14										
<b>Total Non-Instructional Support</b>	\$138,851,417	\$1,249										
<b>Total Support Services</b>	\$239,656,907	\$2,155										
Total Salaries for Support Services	\$130,880,982	\$1,177										
<b>Total Current Operating Expenditures</b>	\$662,622,614	\$5,959										
<b>Salaries for COE</b>	\$430,473,667	\$3,871										
<b>School Lunch Programs</b>							\$27,060,621					
<b>School Athletic Programs</b>							\$13,207,509					
<b>Community Service Activities</b>	\$4,552,024						\$1,986,307					
<b>Capital Outlay</b>	\$19,238,647						\$956,790				\$20,195,437	
<b>Total Exp. before Transfers</b>	\$686,413,285	\$6,173	\$73,152,872	\$658	\$96,987,480	\$872	\$43,211,227	\$389	\$629,217		\$900,394,081	\$8,097
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$6,985,279		\$651,421								\$7,636,700	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$16,152,160		\$27,980		\$1,812,268		\$369,926		\$18,489		\$18,380,823	
Other Transactions	\$8,158,147		\$32,831,761		\$0		\$0		\$0		\$40,989,908	
<b>Total Outgoing Transfers</b>	\$31,295,586		\$33,511,162		\$1,812,268		\$369,926		\$18,489		\$67,007,431	
<b>Total Exp., Outgoing Transfers</b>	\$717,708,871	\$6,454	\$106,664,034	\$959	\$98,799,748	\$888	\$43,581,153	\$392	\$647,706		\$967,401,512	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (K)</b>												
<b>1,500 to 1,999</b>												
<b>STATE SCHOOL AID MEMBERS</b>	113,565											
<b>Balance Sheet Data</b>												
Total Assets	\$219,989,244		\$14,459,089		\$155,328,962		\$7,674,315		\$9,561,662			
Total Liabilities	\$105,833,054		\$415,278		\$13,257,934		\$3,018,808		\$7,198,062			
End Fund Bal. before Reserves	\$114,156,190		\$14,043,811		\$142,071,028		\$4,655,507		\$2,363,600			
<b>Revenues</b>												
Local Sources	\$94,431,755	\$832	\$46,210,296	\$407	\$13,645,046	\$120	\$20,400,905	\$180	\$3,306,898		\$177,994,900	\$1,567
Other Political Subdivisions	\$279,148	\$2	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$279,148	\$2
State Sources	\$580,124,677	\$5,108	\$2,425,108	\$21	\$0	\$0	\$1,360,600	\$12			\$583,910,385	\$5,142
Federal Sources	\$28,812,406	\$254	\$0	\$0	\$0	\$0	\$12,129,804	\$107			\$40,942,210	\$361
<b>Total Revenues before Transfers</b>	\$703,647,986	\$6,196	\$48,635,404	\$428	\$13,645,046	\$120	\$33,891,309	\$298	\$3,306,898		\$803,126,643	\$7,072
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$14,702,628	\$129	\$0	\$0	\$0	\$0	\$35,331	\$0			\$14,737,959	\$130
Other Schools Outside of State	\$137,401	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$137,401	\$137
Transfers from Other Funds	\$228,142	\$2	\$2,448,977	\$22	\$2,780,311	\$24	\$10,150,356	\$89	\$0		\$15,607,786	
Other Transactions	\$13,038,397	\$115	\$82,020,041	\$722	\$75,615,319	\$666	\$870,668	\$8	\$367,941		\$171,912,366	\$1,514
<b>Total Incoming Transfers</b>	\$28,106,568	\$247	\$84,469,018	\$744	\$78,395,630	\$690	\$11,056,355	\$97	\$367,941		\$202,395,512	
<b>Total Revs., Transfers, Other Trans.</b>	\$731,754,554	\$6,444	\$133,104,422	\$1,172	\$92,040,676	\$810	\$44,947,664	\$396	\$3,674,839		\$1,005,522,155	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$335,502,743	\$2,954										
Salaries for Basic Programs	\$240,023,159	\$2,114										
Total Added Needs Programs	\$91,318,951	\$804										
Salaries for Added Needs	\$63,448,622	\$559										
Total Adult Education	\$8,229,660	\$72										
Salaries for Adult Education	\$5,312,305	\$47										
Employee Benefits for Instruction	\$100,678,718	\$887										
Total Salaries for Instruction	\$308,784,086	\$2,719										
<b>Total Instruction</b>	\$435,051,354	\$3,831										
<b>Total FTE Basic Program Teachers</b>	5,071											
<b>Avg. Basic Program Teacher's Salary</b>	\$44,687											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$26,400,812	\$232										
Salaries for Pupil Services	\$18,884,612	\$166										
Total Instructional Staff Services	\$19,416,322	\$171										
Salaries for Instructional Staff Support	\$11,363,029	\$100										
Total School Adm.	\$45,246,168	\$398										
Salaries for School Adm.	\$31,921,153	\$281										
<b>Total Instructional Support</b>	\$91,063,302	\$802										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$20,732,148	\$183										
Salaries for General Adm.	\$10,746,628	\$95										
Total Business Administration	\$13,177,854	\$116										
Salaries for Business Adm.	\$5,345,577	\$47										
Total Operations and Maintenance	\$65,993,079	\$581										
Salaries for Opns. & Maint.	\$25,931,876	\$228										
Total Transportation	\$33,137,533	\$292										
Salaries for Transportation	\$19,577,061	\$172										
Total Other Support Services	\$7,768,517	\$68										
Salaries for Other Support Services	\$2,124,567	\$19										
<b>Total Non-Instructional Support</b>	\$140,809,131	\$1,240										
<b>Total Support Services</b>	\$231,872,433	\$2,042										
Total Salaries for Support Services	\$125,894,503	\$1,109										
<b>Total Current Operating Expenditures</b>	\$666,923,787	\$5,873										
<b>Salaries for COE</b>	\$434,678,589	\$3,828										
<b>School Lunch Programs</b>							\$26,559,998					
<b>School Athletic Programs</b>							\$12,912,397					
<b>Community Service Activities</b>	\$6,188,560						\$3,214,571					
<b>Capital Outlay</b>	\$22,105,947						\$829,571				\$22,935,518	
<b>Total Exp. before Transfers</b>	\$695,218,294	\$6,122	\$75,632,042	\$666	\$126,060,527	\$1,110	\$43,516,537	\$383	\$3,264,402		\$943,691,802	\$8,310
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$6,449,451		\$3,626								\$6,453,077	
Other Schools Outside Michigan	\$10,752		\$0								\$10,752	
To Other Funds	\$15,754,372		\$863,287		\$535,978		\$185,435		\$0		\$17,339,072	
Other Transactions	\$7,456,705		\$56,582,420		\$245,847		\$187,542		\$0		\$64,472,514	
<b>Total Outgoing Transfers</b>	\$29,671,280		\$57,449,333		\$781,825		\$372,977		\$0		\$88,275,415	
<b>Total Exp., Outgoing Transfers</b>	\$724,889,574	\$6,383	\$133,081,375	\$1,172	\$126,842,352	\$1,117	\$43,889,514	\$386	\$3,264,402		\$1,031,967,217	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (L)</b>												
<b>1,000 to 1,499</b>												
<b>STATE SCHOOL AID MEMBERS</b>	113,747											
<b>Balance Sheet Data</b>												
Total Assets	\$236,741,230		\$18,749,877		\$147,860,667		\$6,721,340		\$8,857,914			
Total Liabilities	\$120,487,480		\$741,701		\$9,215,250		\$3,248,833		\$5,842,340			
End Fund Bal. before Reserves	\$116,253,750		\$18,008,176		\$138,645,417		\$3,472,507		\$3,015,574			
<b>Revenues</b>												
Local Sources	\$104,684,906	\$920	\$40,862,161	\$359	\$8,520,883	\$75	\$18,884,452	\$166	\$1,059,078		\$174,011,480	\$1,530
Other Political Subdivisions	\$46,549	\$0	\$0	\$0	\$0	\$0	\$30,824	\$0	\$0		\$77,373	\$1
State Sources	\$567,833,937	\$4,992	\$1,292,883	\$11	\$717,125	\$6	\$1,205,838	\$11			\$571,049,783	\$5,020
Federal Sources	\$26,878,577	\$236	\$0	\$0	\$0	\$0	\$12,738,599	\$112			\$39,617,176	\$348
<b>Total Revenues before Transfers</b>	\$699,443,969	\$6,149	\$42,155,044	\$371	\$9,238,008	\$81	\$32,859,713	\$289	\$1,059,078		\$784,755,812	\$6,899
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$16,435,262	\$144	\$0	\$0	\$0	\$0	\$10,090	\$0			\$16,445,352	\$145
Other Schools Outside of State	\$80,720	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$80,720	\$219
Transfers from Other Funds	\$1,746,811	\$15	\$7,342,558	\$65	\$4,142,638	\$36	\$11,672,435	\$103	\$6,832		\$24,911,274	
Other Transactions	\$8,233,522	\$72	\$48,056,509	\$422	\$68,430,487	\$602	\$1,092,248	\$10	\$5,310		\$125,818,076	\$1,106
<b>Total Incoming Transfers</b>	\$26,496,315	\$233	\$55,399,067	\$487	\$72,573,125	\$638	\$12,774,773	\$112	\$12,142		\$167,255,422	
<b>Total Revs., Transfers, Other Trans.</b>	\$725,940,284	\$6,382	\$97,554,111	\$858	\$81,811,133	\$719	\$45,634,486	\$401	\$1,071,220		\$952,011,234	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$339,293,123	\$2,983										
Salaries for Basic Programs	\$238,639,747	\$2,098										
Total Added Needs Programs	\$83,810,821	\$737										
Salaries for Added Needs	\$57,236,019	\$503										
Total Adult Education	\$5,538,224	\$49										
Salaries for Adult Education	\$3,445,156	\$30										
Employee Benefits for Instruction	\$98,986,603	\$870										
Total Salaries for Instruction	\$299,320,922	\$2,631										
<b>Total Instruction</b>	\$428,642,168	\$3,768										
<b>Total FTE Basic Program Teachers</b>	5,256											
<b>Avg. Basic Program Teacher's Salary</b>	\$42,841											



# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$24,051,568	\$211										
Salaries for Pupil Services	\$16,907,762	\$149										
Total Instructional Staff Services	\$17,511,070	\$154										
Salaries for Instructional Staff Support	\$10,288,407	\$90										
Total School Adm.	\$42,114,809	\$370										
Salaries for School Adm.	\$29,782,440	\$262										
<b>Total Instructional Support</b>	\$83,677,447	\$736										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$24,634,681	\$217										
Salaries for General Adm.	\$12,441,587	\$109										
Total Business Administration	\$15,240,473	\$134										
Salaries for Business Adm.	\$5,158,534	\$45										
Total Operations and Maintenance	\$71,721,499	\$631										
Salaries for Opns. & Maint.	\$25,546,979	\$225										
Total Transportation	\$33,198,453	\$292										
Salaries for Transportation	\$18,338,377	\$161										
Total Other Support Services	\$3,604,564	\$32										
Salaries for Other Support Services	\$991,484	\$9										
<b>Total Non-Instructional Support</b>	\$148,399,670	\$1,305										
<b>Total Support Services</b>	\$232,077,117	\$2,040										
Total Salaries for Support Services	\$119,455,570	\$1,050										
<b>Total Current Operating Expenditures</b>	\$660,719,285	\$5,809										
<b>Salaries for COE</b>	\$418,776,492	\$3,682										
<b>School Lunch Programs</b>							\$27,428,763					
<b>School Athletic Programs</b>							\$14,691,342					
<b>Community Service Activities</b>	\$2,784,518						\$1,074,739					
<b>Capital Outlay</b>	\$22,676,148						\$1,150,460				\$23,826,608	
<b>Total Exp. before Transfers</b>	\$686,179,951	\$6,033	\$56,635,600	\$498	\$94,538,167	\$831	\$44,345,304	\$390	\$1,031,412		\$882,730,434	\$7,760
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$4,783,658		\$0								\$4,783,658	
Other Schools Outside Michigan	\$72,054		\$0								\$72,054	
To Other Funds	\$16,705,586		\$6,326,383		\$833,299		\$261,664		\$3,682		\$24,130,614	
Other Transactions	\$8,346,273		\$34,592,216		\$9,297		-\$12,256		\$31,194		\$42,966,724	
<b>Total Outgoing Transfers</b>	\$29,907,571		\$40,918,599		\$842,596		\$249,408		\$34,876		\$71,953,050	
<b>Total Exp., Outgoing Transfers</b>	\$716,087,522	\$6,295	\$97,554,199	\$858	\$95,380,763	\$839	\$44,594,712	\$392	\$1,066,288		\$954,683,484	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (M)</b>												
<b>500 to 999</b>												
STATE SCHOOL AID MEMBERS	67,366											
<b>Balance Sheet Data</b>												
Total Assets	\$142,462,334		\$14,836,240		\$82,608,845		\$4,097,378		\$6,202,658			
Total Liabilities	\$61,007,512		\$2,668,134		\$4,388,712		\$1,733,101		\$4,375,170			
End Fund Bal. before Reserves	\$81,454,822		\$12,168,106		\$78,220,133		\$2,364,277		\$1,827,488			
<b>Revenues</b>												
Local Sources	\$77,617,626	\$1,152	\$24,465,738	\$363	\$4,781,153	\$71	\$10,761,755	\$160	\$1,482,958		\$119,109,230	\$1,768
Other Political Subdivisions	\$5,381	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$5,381	\$0
State Sources	\$327,908,276	\$4,868	\$596,863	\$9	\$398,928	\$6	\$667,141	\$10			\$329,571,208	\$4,892
Federal Sources	\$19,605,105	\$291	\$0	\$0	\$0	\$0	\$7,731,226	\$115			\$27,336,331	\$406
<b>Total Revenues before Transfers</b>	\$425,136,388	\$6,311	\$25,062,601	\$372	\$5,180,081	\$77	\$19,160,122	\$284	\$1,482,958		\$476,022,150	\$7,066
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$7,887,058	\$117	\$0	\$0	\$0	\$0	\$9,280	\$0			\$7,896,338	\$117
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$169
Transfers from Other Funds	\$449,870	\$7	\$2,300,909	\$34	\$1,455,883	\$22	\$7,181,132	\$107	\$27,071		\$11,414,865	
Other Transactions	\$15,465,902	\$230	\$17,088,473	\$254	\$73,932,127	\$1,097	\$330,688	\$5	\$0		\$106,817,190	\$1,586
<b>Total Incoming Transfers</b>	\$23,802,830	\$353	\$19,389,382	\$288	\$75,388,010	\$1,119	\$7,521,100	\$112	\$27,071		\$126,128,393	
<b>Total Revs., Transfers, Other Trans.</b>	\$448,939,218	\$6,664	\$44,451,983	\$660	\$80,568,091	\$1,196	\$26,681,222	\$396	\$1,510,029		\$602,150,543	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$205,505,606	\$3,051										
Salaries for Basic Programs	\$136,645,450	\$2,028										
Total Added Needs Programs	\$45,484,989	\$675										
Salaries for Added Needs	\$30,657,976	\$455										
Total Adult Education	\$2,674,981	\$40										
Salaries for Adult Education	\$1,664,307	\$25										
Employee Benefits for Instruction	\$56,932,923	\$845										
Total Salaries for Instruction	\$168,967,733	\$2,508										
<b>Total Instruction</b>	\$253,665,576	\$3,765										
<b>Total FTE Basic Program Teachers</b>	3,364											
<b>Avg. Basic Program Teacher's Salary</b>	\$38,723											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$10,840,697	\$161										
Salaries for Pupil Services	\$7,502,706	\$111										
Total Instructional Staff Services	\$9,362,027	\$139										
Salaries for Instructional Staff Support	\$5,128,351	\$76										
Total School Adm.	\$24,550,267	\$364										
Salaries for School Adm.	\$16,274,601	\$242										
<b>Total Instructional Support</b>	\$44,752,991	\$664										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$23,032,301	\$342										
Salaries for General Adm.	\$10,310,579	\$153										
Total Business Administration	\$11,830,772	\$176										
Salaries for Business Adm.	\$2,523,385	\$37										
Total Operations and Maintenance	\$45,557,483	\$676										
Salaries for Opns. & Maint.	\$13,531,455	\$201										
Total Transportation	\$19,283,052	\$286										
Salaries for Transportation	\$10,345,231	\$154										
Total Other Support Services	\$1,774,676	\$26										
Salaries for Other Support Services	\$567,065	\$8										
<b>Total Non-Instructional Support</b>	\$101,478,284	\$1,506										
<b>Total Support Services</b>	\$146,231,275	\$2,171										
Total Salaries for Support Services	\$66,183,373	\$982										
<b>Total Current Operating Expenditures</b>	\$399,896,851	\$5,936										
<b>Salaries for COE</b>	\$235,151,106	\$3,491										
<b>School Lunch Programs</b>							\$15,955,444					
<b>School Athletic Programs</b>							\$9,026,184					
<b>Community Service Activities</b>	\$2,522,905						\$373,644					
<b>Capital Outlay</b>	\$21,194,866						\$614,747				\$21,809,613	
<b>Total Exp. before Transfers</b>	\$423,614,622	\$6,288	\$36,470,495	\$541	\$52,670,331	\$782	\$25,970,019	\$386	\$968,878		\$539,694,345	\$8,011
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$2,268,013		\$0								\$2,268,013	
Other Schools Outside Michigan	\$4,180		\$0								\$4,180	
To Other Funds	\$9,353,240		\$579,126		\$828,429		\$134,040		\$241		\$10,895,076	
Other Transactions	\$6,936,391		\$5,638,621		\$51,103		\$16,352		\$272,346		\$12,914,813	
<b>Total Outgoing Transfers</b>	\$18,561,824		\$6,217,747		\$879,532		\$150,392		\$272,587		\$26,082,082	
<b>Total Exp., Outgoing Transfers</b>	\$442,176,446	\$6,564	\$42,688,242	\$634	\$53,549,863	\$795	\$26,120,411	\$388	\$1,241,465		\$565,776,427	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Class (N)</b>												
<b>Below 500</b>												
STATE SCHOOL AID MEMBERS	40,736											
<b>Balance Sheet Data</b>												
Total Assets	\$93,182,127		\$6,182,257		\$38,457,488		\$1,346,532		\$2,774,884			
Total Liabilities	\$44,198,145		\$333,682		\$2,408,780		\$726,524		\$1,315,585			
End Fund Bal. before Reserves	\$48,983,982		\$5,848,575		\$36,048,708		\$620,008		\$1,459,299			
<b>Revenues</b>												
Local Sources	\$39,100,999	\$960	\$7,772,109	\$191	\$3,051,962	\$75	\$3,288,000	\$81	\$463,315		\$53,676,385	\$1,318
Other Political Subdivisions	\$16,971	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$16,971	\$0
State Sources	\$219,138,156	\$5,379	\$104,830	\$3	\$39,735	\$1	\$205,703	\$5			\$219,488,424	\$5,388
Federal Sources	\$12,922,398	\$317	\$0	\$0	\$4,197	\$0	\$4,151,162	\$102			\$17,077,757	\$419
<b>Total Revenues before Transfers</b>	\$271,178,524	\$6,657	\$7,876,939	\$193	\$3,095,894	\$76	\$7,644,865	\$188	\$463,315		\$290,259,537	\$7,125
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$2,708,528	\$66	\$0	\$0	\$0	\$0	\$0	\$0			\$2,708,528	\$66
Other Schools Outside of State	\$45,007	\$1	\$0	\$0	\$0	\$0	\$0	\$0			\$45,007	\$265
Transfers from Other Funds	\$4,696,236	\$115	\$1,522,128	\$37	\$1,372,814	\$34	\$3,192,031	\$78	\$0		\$10,783,209	
Other Transactions	\$11,409,100	\$280	\$4,758,531	\$117	\$45,803,222	\$1,124	\$305,630	\$8	\$435		\$62,276,918	\$1,529
<b>Total Incoming Transfers</b>	\$18,858,871	\$463	\$6,280,659	\$154	\$47,176,036	\$1,158	\$3,497,661	\$86	\$435		\$75,813,662	
<b>Total Revs., Transfers, Other Trans.</b>	\$290,037,395	\$7,120	\$14,157,598	\$348	\$50,271,930	\$1,234	\$11,142,526	\$274	\$463,750		\$366,073,199	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$123,871,306	\$3,041										
Salaries for Basic Programs	\$63,933,999	\$1,569										
Total Added Needs Programs	\$18,807,234	\$462										
Salaries for Added Needs	\$10,539,374	\$259										
Total Adult Education	\$142,965	\$4										
Salaries for Adult Education	\$112,625	\$3										
Employee Benefits for Instruction	\$23,036,590	\$566										
Total Salaries for Instruction	\$74,585,998	\$1,831										
<b>Total Instruction</b>	\$142,821,505	\$3,506										
<b>Total FTE Basic Program Teachers</b>	2,308											
<b>Avg. Basic Program Teacher's Salary</b>	\$26,185											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$6,560,620	\$161										
Salaries for Pupil Services	\$3,107,300	\$76										
Total Instructional Staff Services	\$4,543,889	\$112										
Salaries for Instructional Staff Support	\$1,845,824	\$45										
Total School Adm.	\$17,967,974	\$441										
Salaries for School Adm.	\$8,206,342	\$201										
<b>Total Instructional Support</b>	\$29,072,483	\$714										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$24,912,537	\$612										
Salaries for General Adm.	\$6,840,275	\$168										
Total Business Administration	\$12,391,982	\$304										
Salaries for Business Adm.	\$1,477,292	\$36										
Total Operations and Maintenance	\$30,021,539	\$737										
Salaries for Opns. & Maint.	\$4,078,098	\$100										
Total Transportation	\$7,298,758	\$179										
Salaries for Transportation	\$3,257,995	\$80										
Total Other Support Services	\$2,645,987	\$65										
Salaries for Other Support Services	\$189,657	\$5										
<b>Total Non-Instructional Support</b>	\$77,270,803	\$1,897										
<b>Total Support Services</b>	\$106,343,286	\$2,611										
Total Salaries for Support Services	\$29,002,783	\$712										
<b>Total Current Operating Expenditures</b>	\$249,164,791	\$6,117										
<b>Salaries for COE</b>	\$103,588,781	\$2,543										
<b>School Lunch Programs</b>							\$7,686,273					
<b>School Athletic Programs</b>							\$2,913,378					
<b>Community Service Activities</b>	\$243,256						\$153,930					
<b>Capital Outlay</b>	\$16,411,580						\$113,793				\$16,525,373	
<b>Total Exp. before Transfers</b>	\$265,819,627	\$6,525	\$8,748,248	\$215	\$27,333,858	\$671	\$10,867,374	\$267	\$377,526		\$313,146,633	\$7,687
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$1,975,522		\$0								\$1,975,522	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$5,781,323		\$2,701,975		\$2,072,003		\$142,299		\$0		\$10,697,600	
Other Transactions	\$4,617,453		-\$51,416		\$892,280		\$17,648		\$41,674		\$5,517,639	
<b>Total Outgoing Transfers</b>	\$12,374,298		\$2,650,559		\$2,964,283		\$159,947		\$41,674		\$18,190,761	
<b>Total Exp., Outgoing Transfers</b>	\$278,193,925	\$6,829	\$11,398,807	\$280	\$30,298,141	\$744	\$11,027,321	\$271	\$419,200		\$331,337,394	

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>District Code: 11010</b>												
<b>Benton Harbor Area Schools</b>												
<b>STATE SCHOOL AID MEMBERS</b>	5,883											
<b>Balance Sheet Data</b>												
Total Assets	\$16,509,613		\$0		\$815,778		\$453,697		\$152,533			
Total Liabilities	\$9,886,875		\$0		\$330,082		\$391,030		\$105,050			
End Fund Bal. before Reserves	\$6,622,738		\$0		\$485,696		\$62,667		\$47,483			
<b>Revenues</b>												
Local Sources	\$6,011,146	\$1,022	\$0	\$0	\$21,606	\$4	\$425,325	\$72	\$2,170		\$6,460,247	\$1,098
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
State Sources	\$37,368,823	\$6,352	\$99,366	\$17	\$0	\$0	\$66,239	\$11			\$37,534,428	\$6,380
Federal Sources	\$4,776,647	\$812	\$0	\$0	\$0	\$0	\$2,271,322	\$386			\$7,047,969	\$1,198
<b>Total Revenues before Transfers</b>	\$48,156,616	\$8,186	\$99,366	\$17	\$21,606	\$4	\$2,762,886	\$470	\$2,170		\$51,042,644	\$8,677
<b>Incoming Transfers</b>												
Other Public Schools in Michigan	\$1,339,783	\$228	\$0	\$0	\$0	\$0	\$0	\$0			\$1,339,783	\$228
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$713,000	\$121	\$0		\$713,000	
Other Transactions	\$573,949	\$98	\$0	\$0	\$794,172	\$135	\$0	\$0	\$0		\$1,368,121	\$233
<b>Total Incoming Transfers</b>	\$1,913,732	\$325	\$0	\$0	\$794,172	\$135	\$713,000	\$121	\$0		\$3,420,904	
<b>Total Revs., Transfers, Other Trans.</b>	\$50,070,348	\$8,511	\$99,366	\$17	\$815,778	\$139	\$3,475,886	\$591	\$2,170		\$54,463,548	
<b>Expenditures</b>												
<b>Instruction</b>												
Total Basic Programs	\$17,145,863	\$2,915										
Salaries for Basic Programs	\$11,838,750	\$2,012										
Total Added Needs Programs	\$9,279,128	\$1,577										
Salaries for Added Needs	\$5,756,364	\$979										
Total Adult Education	\$0	\$0										
Salaries for Adult Education	\$0	\$0										
Employee Benefits for Instruction	\$6,399,265	\$1,088										
Total Salaries for Instruction	\$17,595,114	\$2,991										
<b>Total Instruction</b>	\$26,424,991	\$4,492										
<b>Total FTE Basic Program Teachers</b>	273											
<b>Avg. Basic Program Teacher's Salary</b>	\$39,319											

# 1998-1999 Bulletin 1011

7/17/00

	General Fund		Debt Retirement		Capital Projects		School Service		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$2,117,725	\$360										
Salaries for Pupil Services	\$1,411,514	\$240										
Total Instructional Staff Services	\$2,471,939	\$420										
Salaries for Instructional Staff Support	\$1,360,468	\$231										
Total School Adm.	\$2,688,598	\$457										
Salaries for School Adm.	\$1,875,330	\$319										
<b>Total Instructional Support</b>	\$7,278,262	\$1,237										
<b>Non-Instructional Support Services</b>												
Total General Administration	\$977,117	\$166										
Salaries for General Adm.	\$282,536	\$48										
Total Business Administration	\$1,427,599	\$243										
Salaries for Business Adm.	\$645,438	\$110										
Total Operations and Maintenance	\$6,018,199	\$1,023										
Salaries for Opns. & Maint.	\$1,766,952	\$300										
Total Transportation	\$2,366,319	\$402										
Salaries for Transportation	\$1,326,136	\$225										
Total Other Support Services	\$1,258,541	\$214										
Salaries for Other Support Services	\$789,857	\$134										
<b>Total Non-Instructional Support</b>	\$12,047,775	\$2,048										
<b>Total Support Services</b>	\$19,326,037	\$3,285										
Total Salaries for Support Services	\$9,458,231	\$1,608										
<b>Total Current Operating Expenditures</b>	\$45,751,028	\$7,777										
<b>Salaries for COE</b>	\$27,053,345	\$4,599										
<b>School Lunch Programs</b>							\$2,858,599					
<b>School Athletic Programs</b>							\$596,939					
<b>Community Service Activities</b>	\$365,605						\$0					
<b>Capital Outlay</b>	\$916,389						\$18,950				\$935,339	
<b>Total Exp. before Transfers</b>	\$47,033,022	\$7,995	\$99,366	\$17	\$330,082	\$56	\$3,474,488	\$591	\$0		\$50,936,958	\$8,659
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$163,611		\$0								\$163,611	
Other Schools Outside Michigan	\$0		\$0								\$0	
To Other Funds	\$713,000		\$0		\$0		\$0		\$0		\$713,000	
Other Transactions	\$407,478		\$0		\$0		\$0		\$0		\$407,478	
<b>Total Outgoing Transfers</b>	\$1,284,089		\$0		\$0		\$0		\$0		\$1,284,089	
<b>Total Exp., Outgoing Transfers</b>	\$48,317,111	\$8,213	\$99,366	\$17	\$330,082	\$56	\$3,474,488	\$591	\$0		\$52,221,047	